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# THE ANALYSIS OF INTERLOCKING DIRECTORS VIA HYPERGRAPHS

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ABSTRACT. Since the dawn of the modern era, the associations that link companies together in the gathering and control networks have been interconnected. At the level of corporate governance, companies are linked by common stock directors, joint shareholders and joint directors (interlocking directors). Although often depicted as atomic, individual, unconnected market actors are actually embedded in such networks. In this study, we examine the network characteristics of interlocking directors of Turkish firms listed in ISO 500 and Borsa Istanbul Stock Exchange. To capture the higher order relations, we use hypergraphs to model interlocking directors and their relations. By introducing a simple graph representation based on the connectedness of agents in a hyper-network, we also give the community structure that is a cluster of densely connected nodes. The results we obtain in this study indicate that companies of Turkish market operating in global scale have central positions in their interlocking director network.

Keywords: Director network, hypergraphs, hyper networks, network community

AMS Subject Classification: 05C65, 90C35, 94C15

## 1. INTRODUCTION

In financial markets, one of the observed and challenging patterns is the interlocking directors. An interlocking director is identified as the individual who affiliates with more than one board of a company [31]. With the help of developments in the network analysis, the network of interlocking directors has become subject to many researches [16, 12, 29, 27].

The first studies of the interlocking directors are back to 30s [1]. Later studies suggest that the interlocking directors can be considered within three models. The first model is the reciprocity theory of interlocking directors [5]. In this model it is shown that connecting companies to one another reduces the external uncertainties [23]. For instance, a risk caused by a supplier can be reduced by directors in cross relation. The second model is the resource-based theory [21]. In this model, a risk can be reduced by interlocking the boards and borrowers. Finally, the third model is the class hegemony theory [11, 7]. In the class hegemony theory, the boards of companies are formed dominantly by the ascendant individuals in the society. Reciprocal and resource-based theories are effective to study

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the networks properties of interlocking directors, since they allow to treat family-owned business in which heredity identity of boards are strictly kept.

In order to study statistical patterns in networks, the scale free characteristic called small-world property, which suggests that degree distribution follows a power law, emerges as a powerful tool. In the case of interlocking director network, the small-world property is observed in many countries' cases such as US [20, 5, 9], UK [20, 9], European Union [20, 17, 33, 9], South Africa [13], and South Korea [24]. However, there is still a debate on degree distributions may follow Weibull distribution and mixture of Weibull distribution and power law [8, 22, 32, 35, 10].

In this study, we aim to model interlocking directors of Turkish companies by using hypergraphs. Hypergraphs are generalization of simple graphs in which an edge does not have to contain only two vertices. Such edges are called hyperedges. Hyperedges involve higher dimensional information rather than the edges of simple graphs [30, 4, 40, 28, 19]. Besides, the degree distributions can be found for both vertices and hyperedges. Therefore, this let us to analyze the network more deeply. The most common method to obtain a interlocking director network is bipartite graphs. Hypergraphs emerge as more powerful tools to capture higher order relations in a system. Besides, to our best knowledge there are no researches on interlocking director networks using hypergraphs. Since our aim is to determine how companies are connected through the boards of directors and which companies are dominant in the market, we determine vertices as Turkish companies and hyperedges as the directors. There are several simple graph representations of hypergraphs [38, 2, 3] by including the higher order relations. In this study, we also use clique-complex representation of a higher graph first presented in [3] to find densely connected companies. By using this representation, we are allowed to determine most dominant companies.

Rest of the paper is organized as follows: In Section 2, we present some basics on hypergraphs and their simple graph representations. Besides, we give the definitions of degree distributions and clustering coefficients for vertices and hyperedges. Moreover, we define new global and semi-global measures for hypergraph statistics. The data we used in this study is also detailly discussed in Section 2. In Section 3, we present the experimental results we obtain for hypergraph model and simple graph representations. Finally, in Section 4, we present a detailed discussion on our results and give conclusions.

#### 2. Material and Methods

2.1. Hypergraphs and Representations. Hypergraphs are generalization of graphs in such way that allowing edges contain more than two vertices. Hypergraphs are being widely studied since last few decades as efficient tools to represent and model complex concepts and structures. Specifically, an undirected hypergraph H = (V, E) is consisting of tuple where V is set of vertices and E is set of hyper-edges. Each hyper-edge  $e \in E$  may contain arbitrarily many vertices; thus  $e \subset P^V$ . By this definition, a hypergraph can be considered as a set system. Throughout this study we only consider undirected hypergraphs. We strongly recommend readers to [15] for details on directed hypergraphs. An undirected simple graph is a special case for a hypergraph, in which the cardinality of a hyper-edge is restricted to two.

For a hypergraph H = (V, E), the degree  $d^V(v)$  of  $v \in V$  is the number of hyper-edges containing v. By following same fashion, the degree  $d^E(e)$  of a hyper-edge  $e \in E$  can be defined as the number of vertices belongs to e. It is straightforward that if  $d^E(e) = 2$  for all  $e \in E$ , then H is a simple graph. The vertex degree distributions of a simple graph give us a glimpse into the structure of a network modelled by respected graph. The degree distributions are also helpful to distinguish different types of networks [25]. However, the degree distribution ignores how vertices are connected for a simple graph. In the hypergraph setting, an edge degree may be different than two. Therefore, it is possible to determine hyper-edge distributions. By counting how many vertices and edges have each degree, we can form the vertex degree distribution  $P_{d^V(v)}(k)$ , defined by

$$P_{d^{V}(v)}(k) =$$
fraction of vertices in  $H$  with the degree  $k$  (1)

and the hyperedge degree distribution  $P_{d^{E}(e)}(k)$ , defined by

$$P_{d^{E}(e)}(k) =$$
fraction of hyperedges in  $H$  with the degree  $k$ . (2)

The more details on degree distributions for hypergraphs can be found in [39].

The correlation between the vertex and hyperedge connectivity let us to define more hypergraph statistics. In [14], the most common clustering coefficient for simple graphs is extended to hypergraph setting. The set of hyperedges that contain  $v \in V$  is called the neighborhood of v and denoted by N(v). Similarly, the neighborhood of the hyperedge  $e \in E$  is the union of the neighborhoods of the vertices contained in e and denoted by N(e). Then, the hypergraph clustering coefficient  $CC^V(u, v)$  for the pair of vertices  $u, v \in V$  is defined by

$$CC^{V}(u,v) = \frac{|N(u) \cap N(v)|}{|N(u) \cup N(v)|}.$$
(3)

The  $CC^V$  determines how hyperedges are overlapped. By the analogy, it is possible to determine the hypergraph clustering coefficient  $CC^E(e_i, e_j)$  for the pair of hyperedges  $e_i, e_j \in E$  by

$$CC^{E}(e_{i}, e_{j}) = \frac{|N(e_{i}) \cap N(e_{j})|}{|N(e_{i}) \cup N(e_{j})|}.$$
(4)

Beside the presented local measures, one may ask to identify global or semi-global measures for hypergraph statistics. Before presenting a global measure for ensemble of hyper-paths, we need to give some basic definitions. For a hypergraph H = (V, E), the sequence of vertices and hyperedges  $v_1, e_1, v_2, e_2, \ldots, v_{k-1}, e_k, v_k$  is called a hyper-walk between the vertices  $v_1, v_k \in V$  for  $1 \leq i \leq k-1$ .  $A_H = AA^T - D_V$  is called the adjacency matrix of H for A is the  $|V| \times |E|$  type binary matrix in which entries are defined by A(i, j) = 1 if  $v_i \in e_j$ ,  $A^T$  is the transpose of A, and  $D_V$  is the diagonal matrix whose entries are degrees of corresponding vertices. In order to express the relation between the powers of  $A_H$  and the hyper-walks, we present the following theorem.

**Theorem 2.1.** Let H = (V, E) be a hypergraph with the adjacency matrix  $A_H$  and  $v_i, v_j \in V$ . Then, the number of hyper-walks from  $v_i$  to  $v_j$  of length k in H is the entry in position (i, j) of the matrix  $A_H^k$ .

The global measure we present for a hypergraph is similar to Katz index [18], and can be formulated as

$$K_H(v_i, v_j) = \sum_{k=1}^{\infty} \beta^k \left| \mathcal{L}_{ij}^{\langle k \rangle} \right|, \tag{5}$$

where  $\mathcal{L}_{ij}^{\langle k \rangle}$  is the set of all hyper-walks with length k connecting  $v_i$  and  $v_j$ , and  $\beta$  is a free parameter. By a direct result of Theorem 2.1,

$$K_H(v_i, v_j) = \beta A_H(i, j) + \beta^2 A_H^2(i, j) + \beta^3 A_H^3(i, j) + \cdots .$$
(6)

To ensure the convergence of the series expansion in the Equation 6;  $\beta$  must be lower than the reciprocal of the largest eigenvalue of  $A_H$ .

The second measure we extend for hypergraphs in this study is a semi-global one and called local random walk  $(LRW_H)$ . When a random walker is initially put on vertex  $v_i$ 

with the initial density vector  $\vec{\pi}_{v_i}(0)$ , density vector evolves as  $\vec{\pi}_{v_i}(t+1) = P^T \vec{\pi}_{v_i}(t)$ , where P is the transition probability matrix. Then, each entry of P is

$$p(i,j) = \sum_{e \in E} \frac{a(v_i, e)}{d^V(v_i)} \frac{a(v_j, e)}{d^E(e)}$$

$$\tag{7}$$

where a(u, e) are the entries of the  $|V| \times |E|$  matrix A. Moreover,  $P = D_V^{-1}AD_E^{-1}A^T$  for  $D_E$  is the diagonal matrix of edge degrees. Hence,  $LRW_H$  is defined by

$$LRW_{H}(v_{i}, v_{j}) = q_{v_{i}}p(v_{i}, v_{j}) + q_{v_{j}}(v_{j}, v_{i}),$$
(8)

where  $q_v$  is the initial configuration function.

Due to huge corpus of methods and algorithms, even though there may be a loss of information, the simple graph representation of hypergraphs is a very effective analysis tool. The most common representation is regarding to bipartite graphs. A bipartite graph is subclass of simple graphs such that the set of vertices decomposed into two disjoint sets in a way that none of two vertices are within the same set are adjacent [37]. For a hypergraph H = (V, E), its bipartite graph representation  $G_B = (V_1 \cup V_2, E_B)$  is tuple with  $V_1 = V$ ,  $V_2 = E$ , and  $E_B$  is the set of dyadic relations of hyper-edge inclusions. The second representation we use in this study is related to the connectivity of the vertices through hyper-edges. Let H = (V, E) be a hypergraph. Then; since each  $e_i \in E$  involves arbitrarily many vertices, there exist such a simple graph  $G_{C_i} = (e_i, E_{C_i})$  such that each vertices in  $e_i$  are adjacent. Therefore, the Boolean sum of  $G_C = G_{C_1} \bigoplus \cdots \bigoplus G_{C_m}$  emerges as a simple graph representation of H regrading to hyper-connectivity of vertices.

In the studies of interlocking director networks it is common to use bipartite graphs to represent relations. This representation has two distinct vertex subsets as companies and directors. Since there always exist a  $G_B = (V \cup E, E_B)$  for all H = (V, E), we may conclude that interlocking director networks can also be expressed by a hypergraph. Since the aim of our study to analyse the characteristics of Turkish companies through their interlocking directors, we choose the set of vertices as companies and the set hyper-edges as directors in board in the hypergraph representation.

In network analysis, a number of different characteristics such as small-world property, heavy-tailed degree distributions, different topological structures occur commonly. Another common characteristic is the community structure. Community structure of a network is a cluster of densely connected vertices. The community structures of networks expressed with simple and hyper-graphs are extensively studied. In our study, we use the  $G_C$  representation of the hypergraph and determine the communities by using Girwan-Newman algorithm. This algorithm identifies edges in a network that lie between communities by maximizing the modularity index, and then leave them behind to obtain non-overlapping vertex clusters [26]. The modularity index for  $G_C$  then is defined by

$$Q = \sum_{i=1}^{N_C} \left[ \frac{E_k}{m} - \frac{1}{4m^2} \left( \sum_{j \in V_k} d_i(j) \right)^2 \right],$$
(9)

where  $E_k$  is the number of edges in the k-th module,  $N_C$  is the total number of modules, m is the total number of edges and d(j) is the vertex degree.

2.2. **Data Set.** After the new Turkish Commercial Code was introduced, changes related to the obligations of companies regarding their board of directors have been done by extinguishing the restriction of three members in board of directors. Also, it is mandatory to have a board of directors for a joint stock company.

The data set for this study comprise the affiliations of directors in the top 500 Industrial Organizations (ISO 500) and the companies operating in BIST (Borsa İstanbul Stock Exchange Market). The data was collected from the web site of Turkey Public Disclosure Platform (KAP). Directors' names were double-checked to be verified. Besides, by using the public web-sites of each company, we identified if the directors are the same person.

As a final result, we obtained 870 distinct companies and 3926 distinct directors. The average number of board of directors is 1.28553 and the standard deviation is 0.806805 with skewness of 4.73304 and kurtosis of 34.1799 for analysed companies.

#### **3.** Experimental Results

The H = (V, E) hypergraph model for the interlocking directors of Turkish companies is formed with |V| = 870 and |E| = 3926. The degree distribution of the vertices and hyper-edges are presented in Figure 1.

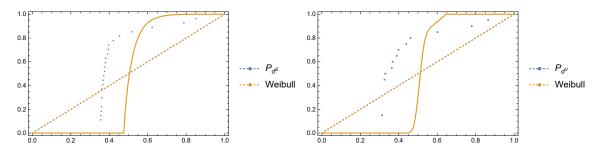


FIGURE 1. Hyper-edge and vertex degree distributions for the formed hypergraph

Clustering coefficients for both vertices and hyper-edges are determined respect to the ratio of the intersection and union of topological neighboring. In Figure 2, we present the probability plot of CC values of the hypergraph respect to normal distribution. The clustering coefficients are pretty close to normal distribution, hence the hypergraph model serves as a powerful tool.

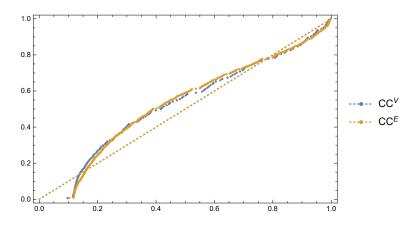


FIGURE 2. Probability plot of  $CC^V$  and  $CC^E$  for the formed hypergraph

The Katz indices for the formed hypergraph H is presented in Figure 3. For the convergence,  $\beta$  parameter needs to be lesser than the reciprocal of the largest eigenvalue of the adjacency matrix. Since the computational complexity of the largest eigenvalue is too

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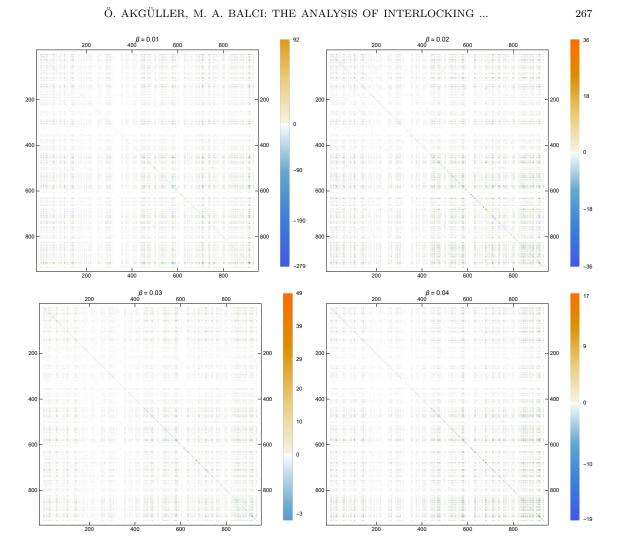


FIGURE 3. Katz indices for different  $\beta$  parameters

high, we estimate the  $\beta$  parameter as to be lesser than the reciprocal of the greatest vertex degree.

In order to express semi-global similarity measure, we present local random walk distributions by setting  $q_v = (d^V(v))/\gamma$  for  $\gamma \in \mathbb{R}$ . The quantile plot of *LRW* measure is presented in Figure 4 for  $\gamma = 1, 1.5, 2$ . The lesser  $\gamma$  values let the shorter hyper-paths to be more important.

By using the higher order relations encoded in hypergraph model we are able to obtain two different simple graph representations, namely  $G_B$  and  $G_C$ . The simple graph model of  $G_C$  is represented in Figure 5 as it is a clique-complex.  $G_C$  has one big component and clique components with lesser vertex number. The vertex distributions of  $G_B$  and  $G_C$  are presented in Figure 6. As in the degree distributions of hypergraph model, these degree distributions of  $G_B$  and  $G_C$  both follow Weibull Distribution.

 $G_C$  representation of H encodes the information how the companies are connected through their boards of directors. Therefore,  $G_C$  involves clusters called graph communities. In order to determine communities in  $G_C$ , we use the modularity maximization method. The total number of the obtained communities is 491. The biggest component of  $G_C$  involves 9 different communities in itself. The rest are emerge from the connected

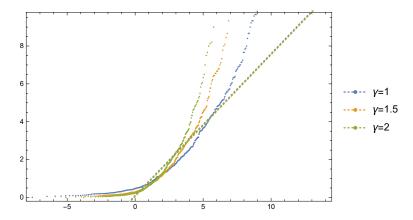


FIGURE 4. LRW indices for different  $\gamma$  parameters

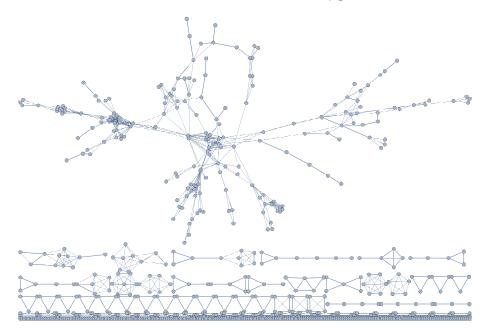


FIGURE 5. The  $G_C$  representation of the hypergraph model

lesser components. Since we aim to analyse the flow of information through the board of directors, we restrict further cluster analysis on the communities of the biggest component.

In the literature, the most common filtration of complicated data sets are minimum spanning trees (MST) and planar maximally filtration graphs (PMFG). The common idea underlying these two approaches is to filter the dense weight matrix while maintaining global constraints on the topology of the resulting network by preserving the least and most likely possible subgraph. In particular, in the MST approach, the edges with the largest weights (eg, correlations) are preserved when the sub-graph is spherically limited as a spanning tree. Similarly, in PMFG filtering, the largest weights (eg, the greatest correlation coefficients) are maintained to be the triangulation of a sub-graphical sphere obtained as a result of filtering. The result is that PMFG filtering contains more information than MST, since n - 1 in the MST filtering of a network with |V| = n vertices has 3n - 6 edges in PMFG filtering [36]. Even though our resulting communities are unweighed, we use PMFG filtration to capture maximally relations among vertices in order

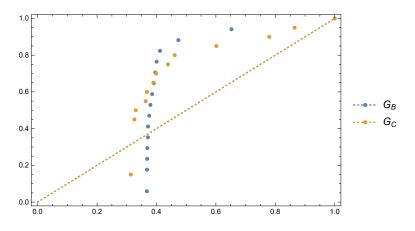


FIGURE 6. Vertex degree distributions of  $G_B$  and  $G_C$ 

to measure centralities. Then, we are able to determine the most effective vertices by centrality measures. In Table 1, we present simple graph centrality measures and metrics for the each community of the biggest component and in Table 2, we present companies with the greatest centrality scores.

Community	Closeness	Betweenness	CC	Status	Eigenvector
Community 1	0.522431	23.7255	0.284576	0.00982351	0.0196078
Community 2	0.531984	16.6757	0.341905	0.0170813	0.027027
Community 3	0.53307	16.1667	0.35731	0.0179859	0.0277778
Community 4	0.547403	11.1154	0.413555	0.0325587	0.0384615
Community 5	0.587231	5.53333	0.516787	0.105353	0.0666667
Community 6	0.61201	4.	0.57672	0.202357	0.0833333
Community 7	0.699327	2.	0.646561	0.4195	0.111111
Community 8	1.	0.	1.	$8.07196  imes 10^{15}$	0.25
Community 9	1.	0.	1.	$8.07196  imes 10^{15}$	0.25

TABLE 1. Graph centrality metrics for PMFG filtrations. The metrics are mean closeness centrality, mean betweenness centrality, mean clustering coefficient, mean status centrality, and mean eigenvector centrality, respectively.

### 4. Conclusions

The corporate governance between the chief executive officers and shareholders is most effected by a board of directors of a company. Board of directors are known to be parties managing the major decisions related to the company's policies. In the case of interlocking directors, this management of the policies may be the subject to cross-firm relations. In the case of economic stress such as price fluctuations or supply-demand risks, cross-firm relations may need to be analyzed. Henceforth, the network theory and statistical analyses methods emerge as powerful analytical methods.

In this study, we present a hypergraph representation of the interlocking director network of Turkish companies. Our analysis involves 870 companies and 3926 distinct directors. Our results on degree distributions indicate that both vertex and hyperedge degrees follow Weibull Distribution for Turkish companies. Beside the degree distribution, we

Communities	Betweenness	Closeness	Status	Eigenvector			
Community 1	ETI	ETI	ETI	ETI			
Community 2	FORD	FORD	FORD	FORD			
Community 3	SODA SANAYI	SODA SANAYI	SODA SANAYI	SODA SANAYI			
Community 4	KALE SERAMIK	KALE SERAMIK	KALE SERAMIK	KALE SERAMIK			
Community 5	KORTEKS	KORTEKS	KORTEKS	KORTEKS			
Community 6	DYO	DYO	DYO	DYO			
Community 7	PANORA	PANORA	PANORA	PANORA			
	SARKUYSAN	SARKUYSAN					
Community 8	$\operatorname{CMS}$	$\operatorname{CMS}$					
	CMS JANT	CMS JANT	CMS JANT	DEMISAS			
	DEMISAS						
	BORUSAN	BORUSAN					
Community 9	KERIM CELIK	KERIM CELIK	BORUSAN	BORUSAN			
			MANNESMAN	YATIRIM			
	BORUSAN	BORUSAN					
	MANNESMAN	MANNESMAN					
	BORUSAN	BORUSAN					
	YATIRIM	YATIRIM					
TABLE 2. Companies in PMFGs with the greatest centrality scores.							

present a new index called Katz index for hypergraphs in this study. Katz index can be seen as the global similarity measure. For the lesser  $\beta$  values respect to the largest eigenvalue of the adjacency matrix of the hypergraph model, the similarity of the hyperedge formations tends to get higher.

Even hypergraph models encode higher order relations, it is possible to represent them with simple graphs. In this study we consider two different simple graph representation of the hypergraph model. First representation is bipartite graph in which vertices and hyperedges of H form distinct vertex set of  $G_B$ , and edges of the bipartite representation are formed by the hyperedge inclusion. The second representation we consider is respect to hyper-connectivity of the companies in the hypergraph model.  $G_C$  representation has the vertex set as the companies and has clique-complex structure. Degree distributions of  $G_B$  and  $G_C$  representations both follow Weibull Distribution.

Since  $G_C$  has the clique-complex structure, it involves clusters by definition. Hence, in order to analyze clusters, we use the High Modularity method to determine communities in  $G_C$ . The central vertices, that are the leading companies in each community, are determined and the relations of Turkish companies through their board of directors are presented. The central vertices regarding to aforementioned centrality measures are emerge as the companies which are operating in global markets. Therefore, the realization of such companies significate the effectiveness of the method we present.

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